

BOARD OF HOSPITAL COMMISSIONERS

August 18, 2026

Those in attendance were Hospital Commissioners Don Welander, Lori Brady and Pam Schlauderaff. Also present were Eric Moll, Mason Health CEO, Winfried Danke, Mason Health COO; Melissa Strong, Mason Health CNO; Steve Leslie, Mason Health CFO, Dr. Darren Cuevas, Mason Health CMO, Robert Johnson, Legal Counsel, and Shelly Dunnington, Senior Executive Assistant.

Others in attendance:

Don Welander called the regular meeting of the Board of Commissioners to order at 8:00 a.m.

Agenda Review and Minutes: The agenda and minutes were reviewed. We added to the agenda Five-Year Forecast and Financial Metrics.

It was moved, seconded, and voted to approve July 28, 2026, as presented.

Commissioners' Committee Report & Calendar

Lori Brady attended BOHC on July 28, 2026, Safety Modules on August 3, 2026, 1:1 with Steve Leslie on August 10, 2026, Safety Modules on August 13, 2026, and met with Eric Moll 1:1 and Construction meeting on August 17, 2026.

Don Welander attended BOHC on July 28, 2026, Compliance modules on August 13, 2026, and Warrants and met with Eric Moll 1:1 on August 17, 2026.

Pam Schlauderaff attended BOHC on July 28, 2026, Board of Health on August 4, 2026, and met with Eric Moll 1:1 on August 17, 2026.

Public Comments: None

Consent Agenda:

It was moved, seconded, and voted to approve July 28, 2026, consent agenda as presented.

Legal Counsel – None

CEO's Report -

- a. Market Trend Assessment - Eric Moll presented a Market Trend Assessment describing how Rural and Critical Access Hospitals are increasingly adapting toward ambulatory, virtual, coordinated and partnership-driven care models to maintain stability amid ongoing workforce, financial, and policy pressures.

Monthly Reports

- a. Five-Year Forecast and Financial Metrics - Steve Leslie presented the Five-Year Forecast and Financial Metrics.

Old Business – None

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New Business –

- a. Construction Update – Jeff Lawson, OAC and Doug Darling, Facility Manager, joined the meeting to provide an update on the current construction projects. The projects are in the final stretch and are expected to be completed within a few weeks. Lori Brady asked the temporary lab involved such a large expense. Jeff Lawson explained that the cost was due to the increased power and air requirements needed to accommodate the lab equipment. An analyzer will remain operational in the current lab so that Mason Health can meet DOH standards.
 - i. PCCO 011 - Jeff Lawson presented - PCCO 011 in the amount of \$1,215,128.80
It was moved, seconded and voted to approve PCCO 011 in the amount of \$1,215,128.80.
- b. Campus Master Plan Construction Phase 2 - Steve Leslie presented pre-schematic rough order of magnitude budgets. The commissioners asked whether there is a spread sheet listing district equipment and identifying items nearing the end of their useful life. Senior Leadership is expected to evaluate equipment in their areas throughout the district, identify end-of-life items, and include replacements in the annual budget rather than submitting later budget amendments. Mason Health will proceed with an RFQ presented 2026 Master Plan Update PowerPoint. Pam Schlauderaff asked how much space is being planned for provider growth. The projection is that another Medical Office Building will be needed in five or more years.
- c. Budget Amendment – Financial Analyst – Steve Leslie recommended to increase the 2026 operating budget by \$28,179 to add a new full-time Financial Analyst.
It was moved, seconded and voted to approve to increase 2026 operating budget by \$28,179 to add a new full-time Financial Analyst.
- d. Budget Amendment - UKG - Steve Leslie recommended to increase the 2026 capital budget by \$138,600 to complete the UKG end-to-end testing, go-live processes, and integrations with benefits vendors. The goal is that this will go live the first payroll of January 2027.
It was moved, seconded and voted to approve to increase the 2026 capital budget by \$138,600 to complete the UKG.
- e. Budget Amendment – Surgery Booms - Steve Leslie to increase the 2026 capital budget by \$3,195,360 for the replacement of integration systems, booms, and lights, and to install modular ceiling systems in three surgery suites.
It was moved, seconded and voted to approve to increase the 2026 capital budget by \$3,195,360 for the replacement of integration systems, booms, and lights, and to install modular ceiling systems in three surgery suites.
- f. Budget Amendment – Network Components – Eric Moll recommended to increase the 2026 capital budget by \$336,858 for the replacement of critical network components: Datacenter Core switches, Datacenter Top of Rack switches, Phone system routers and network switches.
It was moved, seconded and voted to approve to increase the 2026 capital budget by \$336,858 replacement of critical network components with cash disbursement to carry over into 2027 budget.

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Administrative Roundtable

Dr. Cuevas shared that Mason Health has a team at UW to consult eteam urologist

Mason Health is partnering with Snoqualmie for Rheumatology

Mel Strong shared that Mason Health has several external candidates for Quality Improvement (QI).

Mel Strong shared that James Blackwell, ED Director, will work with Steve Leslie and Mel to reduce the number of patients who leave without being seen.

Mason Health expects DNV to arrive within the next couple of weeks.

Mel Strong is working with Mason/Thurston Chamber of Commerce on grants for several areas CNA and culinary programs for a couple.

Winfried Danke shared that Mason Health continues to recruit providers. Mason Health is looking to recruit a WIC provider, which would provide a fourth provider.

Steve Leslie shared Mason Health is working with TRC on several grant opportunities and group opportunities that could provide supply savings.

Adjourned at 11:05 a.m.

PUBLIC HOSPITAL DISTRICT NO. 1
OF MASON COUNTY, WASHINGTON

BY: _____

Attest: _____
